

# Syllabus for HCA 730

## Human Capital Management in Healthcare

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**NOTE:** This syllabus document contains the basic information of this course. The most current syllabus is available in the full course.

### Course Description

In this course, you will examine complexities in healthcare human resource management strategies. You will leave with knowledge and tools to develop high-potential workforces using a people-centered approach to human capital management, organizational culture, communication, and talent development. Your skills will ensure a competitive advantage in creating sustainable high-performance healthcare organizations in rural and urban settings.

### Prerequisite(s)

HCA 700  
HCA 720

### Course Outcomes

Upon completing this course, you will be able to do the following:

- Define organizational culture and climate's impact on individual and group organizational behavior and performance.
- Assess how individual and organizational core values influence employee engagement, productivity, and profitability using a people centered approach to organizational culture framework.
- Identify sources of human capital data and explain how they are used in strategic human capital management to ensure competitive advantage.
- Analyze issues informed by human capital and business strategy methodologies that sustain organizational learning, continuous improvement, and high performance in diverse healthcare settings.
- Design and evaluate programs and initiatives that address diverse talent needs for diverse healthcare organizations, including talent acquisition, development, and retention to ensure competitive advantage.
- Evaluate strategies to effectively manage people, ensure continuity of leadership to build and sustain high performance people centered organizations across diverse healthcare settings.

- Demonstrate leadership and communication skills necessary to build and sustain high performance people centered organizations for diverse healthcare settings.
- Determine the impact of aligned human capital management, operational systems, and talent development practices in people centered organizational cultures.

## Course Requirements/Components

- Discussions
- Interview
- Personal Philosophy Essay
- Final Project

## Grading

The following grading scale will be used to evaluate all course requirements and to determine your final grade:

Grade	Percentage Range
A	94% - 100%
A-	92% - 93.99%
B+	89%-91.99%
B	85%-88.99%
B-	83%-85.99%
C+	81%-82.99%
C	75%-80.99%
C-	70%-74.99%
D	65%-69.99%
F	Below 64.99%

Assignment	Points
Discussions	240
Interview a Human Capital Leader in Healthcare	35
Individual Philosophy Paper	25
Final Project	165
<b>Total Points</b>	<b>465</b>